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#### ACCESS TO JUSTICE BOARD

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#### http://AllianceForEqualJustice.org

Established by the Supreme Court of Washington Administered by the Washington State Bar Association



### Letter from the Chair: Where Do We Go From Here?

It's been 30 years since the creation of the Access to Justice Board (ATJ Board). The question before us is "where do we go from here?" To answer that we must first determine where we find ourselves today regarding our mission, vision, and values and to create a strategic plan to further the pursuit of justice.

The ATJ Board is deeply embedded within the larger framework of the Alliance for Equal Justice and the civil legal aid system. Our focus is driven by the collective work of the recently updated Hallmarks, the State Plan, and the Civil Legal Needs Study. Although updates to the latter two are still pending, the ATJ Board continues to work towards its mission through deliberate efforts to engage and listen to the community. As we embark on the development of a 3- to 5-year strategic plan, we are collaborating with a consultant, alongside a diverse range of organizations and individuals, to shape the future of the ATJ Board. Our ongoing connection with legal professionals, nonprofits, and communities that have historically been excluded from decisionmaking spaces allows us to stay



<u>Chair</u>

Esperanza Borboa, Chair Access to Justice Board

attuned to emerging needs and priorities.

We've learned that true success comes from collaborating with individuals who have lived experience, which requires making spaces accessible and inclusive. One significant barrier is the lack of monetary support for these individuals, which can limit their participation and fails to recognize the value of their expertise. The ATJ Board has been offering lived experience expert stipends to community advisors and conference participants, and this year, we achieved a major milestone: providing these stipends to lived experts on the ATJ Board. In



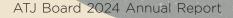
partnership with the Administrative Office of the Courts and the State Supreme Court, we began offering this support in 2024. It's important to walk our talk on centering community, and this step will help to increase the voices of lived experts in ATJ Board decision making.

This past year has also been one of building relationships and diversity at all levels. We welcomed several new board members representing a diversity not only in race, but geographic location, and profession. Working with partners across the state, we helped lead the recruitment and selection of a new director for the Office of Civil Legal Aid. We continue to build on the role of our Community Advisory Panel (CAP) who are currently involved with the strategic planning and next year's Access to Justice Conference. Our annual trip to visit a different part of the state took place in Port Angeles where we met with Tribal members and those working with domestic violence survivors. We learned firsthand the challenges their communities face and look forward to working together in the future.

Where do we go from here? The challenges are many, and the future holds great promise for those committed to this "good fight." Armed with our mission, vision, and values, strengthened by the Alliance and collaboration of so many courageous people across the state, and a Board who is not afraid of hard work, we envision a year that will bring greater access to justice for everyone.

Sincerely,

**Esperanza Borboa, Chair** *Access to Justice Board* 





## Revitalized Hallmarks Set a Refreshed Tone for Access to Justice

In 2023, the Access to Justice Board's Delivery System Committee launched the ambitious Hallmarks Project—a pivotal initiative aimed at revitalizing the shared vision and values that drive the Alliance for Equal Justice. This project brought together a diverse array of careholders, with a special emphasis on uplifting voices from communities most impacted by injustice.

The Hallmarks, last approved in 2014, have long served as a cornerstone for unity, guiding the Alliance in its mission to create a more equitable and just society. They have played a critical role in shaping transformative initiatives, such as the State Plan for Coordinated Civil Legal Aid Delivery to Low-Income Communities and the strategic planning of the Access to Justice Conference. Beyond policy advocacy, the Hallmarks provide a common language and shared values that allow each organization within the Alliance to align their unique mission with the broader goal of advancing access to justice. This collective commitment strengthens collaboration and helps propel the movement forward.

#### Inclusive Engagement and Community-Centered Approach

Central to the Hallmarks Project was a community-driven methodology.



Community outreach during the ATJ Conference



Eight rural listening sessions were conducted across Washington State, involving diverse groups such as legal professionals, community service providers, and individuals with lived experiences. These sessions provided invaluable insights into the unique challenges faced by communities that have an intimate understanding of barriers to justice. The feedback collected was further expanded through comprehensive surveys to ensure the Hallmarks reflected the community's needs and aspirations.

## Diverse Advisory Group and Grassroots Participation

The Hallmarks Advisory Group played a pivotal role, comprising representatives from various sectors, including legal services



providers, funders, community service workers, and individuals with lived experience expertise. Their collective expertise and perspectives guided the project's direction, ensuring a genuine representation of community voices. This collaborative effort emphasized inclusivity and sought to transcend legal jargon, making the Hallmarks accessible and meaningful.

## Vision and Values for Equitable Justice

The updated Hallmarks Vision and Values Statements are designed to be timeless, adaptable, and inspiring. The final report and recommendations, adopted in January 2024, will serve as a foundational resource for the Alliance for Equal Justice. They aim to foster a legal system that prioritizes equitable access, dismantles systemic racism, and embraces diversity and inclusion. The commitments include:

#### **Our Shared Vision**

We envision a future where equitable access to legal aid is the cornerstone, systemic racism is actively identified and dismantled, diversity and inclusion flourish, culturally competent service delivery is prioritized, education fuels systemic change, and voices that have long been silenced are amplified.

# Hallmarks

#### Equitable Access for All

We will work endlessly to ensure the justice system is equitable for all people, of any race, ethnicity, background, or economic circumstance. We commit to dismantling structural barriers, fostering inclusivity, that honors belongingness and ensures equity and justice for all.

#### Identifying & Dismantling Systemic Racism

We commit to identifying and dismantling systemic racism and eliminating barriers within the justice system, ensuring that every person is treated equitably and without bias, for a more just and inclusive society.

#### **Inclusion & Diversity**

We are dedicated to fostering a legal system where those working in the justice system have shared experiences with those they serve, historically oppressed voices are amplified, differing perspectives are welcomed, and inclusion and diversity thrive in a more just and equitable society.

#### **Continuous Education**

We commit to ongoing and continuing education for judges, attorneys, and legal services advocates to regularly experience simulations and training that



fosters empathy, respect, and a shared understanding for those we serve. We believe that continuous learning is essential to maintaining impartiality and achieving the highest standards of justice.

#### **Cultural Humility**

We are committed to continual work that enhances understanding, ensures cultural humility, and fosters a system of belonging in the justice system. We acknowledge that respecting diverse cultural perspectives is essential to achieving equity within the justice system.



#### Advocacy for Systemic Change

We commit to relentless advocacy for systemic change, driving us to challenge and transform the structures and practices that perpetuate injustice in our pursuit of a more equitable and accessible legal system for all.

## Empowerment and Education of the Public

We commit to fostering a foundational understanding of the legal system. To provide education that equips communities most excluded from belongingness, with the knowledge, and tools needed to advocate for transformational change.

#### **Technology & Innovation**

We will intentionally seek out and harness technological innovations to enhance access to and delivery of legal services that make justice more accessible, efficient, and responsive to the needs of those we serve.

#### Meaningful Relationships

We commit to building meaningful, lasting relationships among community service providers, and people in communities most harmed, further recognizing that collaboration and partnerships are essential to achieving a holistic and effective client-centered approach where voices that have long been silenced are amplified to achieve the most just legal system for all.

## Trauma-Informed Practices & People First Language

We understand and commit to prioritizing the use of traumainformed practices and people-first language, for the well-being and





dignity of all people, and to ensure a compassionate and inclusive approach to access to justice.

#### **Building of Trust**

We commit to the intentional building of trust, recognizing and addressing fear of potential harm specific populations face, when seeking legal services. Further honoring each person's right to decline legal services as a crucial element of a just and inclusive legal system.

#### Language Justice

We commit to providing full and equitable language access, ensuring that language and literacy barriers do not hinder anyone's ability to seek, understand, and receive highquality legal services.

#### Intersectionality and Client-Centered Approach

We value and understand the intersectionality of the civil and criminal legal system and the impact it holds on the lives of those we serve. We recognize the importance of using a client-centered approach and know that each person's unique experiences and identities should guide our path to justice for all.

#### **Intentional Pursuit of Resources**

We commit to the intentional pursuit of resources that adequately fund legal help for our communities most harmed. We believe in fostering an environment where an abundance of resources can be accessed to meet the needs of the most underserved communities, in the most rural regions across the state to advance equity and justice for all.

# Strategic Planning

## Reimagining Justice: The Access to Justice Board's Bold New Vision

In the ever-evolving landscape of civil legal aid, staying relevant and responsive to societal changes is crucial. The Access to Justice (ATJ) Board, established in 1994 by a Supreme Court order, has been at the forefront of this mission. Born out of a collaboration among the Washington State Bar Association, civil legal aid organization leaders, and the Court, the board's formation came during a politically charged era marked by attacks on Legal Services Corporation (LSC) funding. This pivotal moment underscored the need for a unified approach to address the legal needs of lowincome individuals and led to the creation of a network that would become the Alliance for Equal Justice.

#### A Legacy of Advocacy and Change

Fast forward to 2024, and the challenges of inequity, racial and other forms of oppression, and poverty remain. However, our understanding of justice and equity has deepened. In 2018, the Alliance and the Board committed to centering racial equity in the State Plan, prompting many organizations



to reevaluate how they serve their communities. The pandemic and the murder of George Floyd in 2020 further catalyzed this introspection, leading to the establishment of the Access to Justice Board's Community Advisory Panel. This panel, comprised of racial justice leaders from across Washington, brings vital community perspectives to the Board's decision-making process.

#### A Crossroads in 2024

Now, in 2024, the ATJ Board is poised at a crossroads. The need to incorporate recent learnings and remain true to its core mission has never been more pressing. With guidance from the Community Advisory Panel, the Board has embarked on a strategic planning process to redefine its mission, vision, and values—none of which

# Strategic Planning



have been updated since the Board's inception 30 years ago. These discussions have been deep and reflective, leading to a working draft vision statement that embodies the board's commitment to justice:

"We envision a future where justice is accessible and achieved through equity, healing, belonging, and community-centered solutions, fostering a society where all can thrive."

#### Looking Ahead

As we move through 2024, the Board and Community Advisory Panel continue to refine the vision, values and mission statement. These will reflect commitments to justice, equity, communitycentered approaches, accountability, empathy, compassion, and the courage to take bold leadership. By the end of the year and after an outreach process to solicit community perspectives, the Board aims to finalize its updated vision, values, and mission and establish strategic goals for the future.

This journey is not just about updating statements but about crystallizing a vision for the highest and best impact on civil legal aid in Washington State. We invite you to join us as we strive to create a society where justice is not just an ideal but a reality for all.

With a renewed vision and an inclusive, dynamic approach, we are excited about the future. Together, we can build a more equitable and just society. Thank you for your continued support and partnership in this vital work. Let's embrace this opportunity for growth and transformation.

# On the Road

## Access to Justice Board: Builds Solidarity with Communities

In 2024 the ATJ Board ventured out to Port Angeles, Washington, to cultivate relationships and engage with local communities. Our goal was to connect with community leaders and gain insight into the unique challenges faced by local communities and civil legal services providers in Clallam and Jefferson Counties. To foster collaboration and gather feedback, the ATJ Board spent a day at the Elwha Klallam Heritage Center, where we spoke with leaders from the Makah Tribe and Lower Elwha Klallam Tribe, domestic violence advocacy agencies, and civil legal aid providers. The conversations were incredibly impactful. Here are some key takeaways:

#### Tribal & Domestic Violence Service Providers

*Rural Communities Need Support! –* A recurring theme in our discussions

was the severe lack of staffing and funding in rural communities. This shortage leaves agencies overwhelmed and individuals in need with few places to turn for help.



Clallam-Jefferson County Pro Bono Lawyers receives the Promoter of Justice Award

Peninsula Challenges – The breathtaking scenery of Port Angeles and the surrounding areas also creates logistical challenges. People needing services—such as domestic violence advocacy, emergency shelters, medical care, and legal aid—often struggle to connect with them due to geographic isolation.

# On the Road

*Working In Partnership* – Historically, it has been challenging for tribes to connect with established local legal aid agencies. When learning about the dynamics in Clallam and Jefferson Counties we saw many opportunities for future partnerships and collaboration between Tribal Services and local legal aid providers.

#### **Legal Services Providers**

*Legal Deserts* – Most residents in Port Angeles and the surrounding areas who need legal aid have very few options. Civil legal aid providers are overwhelmed with requests and unable to assist everyone.

*Who Can Help? –* Despite the incredible efforts of many in Port Angeles, legal aid agencies are stretched thin. Understaffed and underfunded, these agencies

are struggling to meet the high demand, with staff juggling numerous tasks with limited resources.

#### **Looking Forward**

For years, the Access to Justice Board has made it a priority to visit various communities to connect with partners and local groups, gaining a better understanding of access to justice needs across the state. These trips help the Board build relationships and deepen their understanding, shaping initiatives and policymaking. Moving forward, the Board is focused on emphasizing the needs of rural areas and strengthening ties with Tribal communities, which face unique challenges in accessing justice. This trip was invaluable, and the Board remains committed to addressing these critical issues.



## **Deliverv System**

## DSCo's Year of Collaboration and Future Vision

The Delivery Systems Committee (DSCo) plays a pivotal role in fostering collaboration across Washington's civil legal aid network. Bringing together Alliance for Equal Justice members, DSCo addresses critical issues, advances strategic initiatives, and provides a platform for deep discussions that shape the future of legal services in the state.

#### Key Highlights from the Year:

#### ATJ Hallmarks Project Completion:

A significant milestone was the completion of the Access to Justice (ATJ) Hallmarks Project. The new Hallmarks, now adopted by the ATJ Board, refine core values to guide future strategies and help align the Alliance's vision with the community's evolving needs.



Strategic Planning and the State Plan Review: Another key theme was the strategic review of the existing State Plan. Although the plan technically expired in 2020, DSCo decided to maintain its framework while awaiting the results of a new Civil Legal Needs Study. The committee has been evaluating progress and identifying areas for improvement. DSCo is synthesizing insights to inform the next iteration of the State Plan, ensuring it remains responsive to emerging challenges.

**Commitment to Professional Development:** Recognizing the importance of ongoing education, DSCo has been instrumental in planning the statewide legal advocates training. These efforts are critical for equipping legal professionals with the skills and knowledge to navigate the complexities of civil legal aid. The upcoming Statewide Legal Advocates Training, now set for early 2025, is one example of this commitment.

Clearinghouse for Collaboration and Feedback: The committee served as a clearinghouse for discussing initiatives led by partners and key legal system players, ensuring that members stayed informed and had the opportunity to provide valuable input. For example, the committee

## **Delivery System**

received an in-depth presentation on the alternative pathways to the bar licensure proposal, which is of significant interest to many in the Alliance. Members also received updates on policy efforts such as the Department of Fish and Wildlife's work to inform communities of color in a culturally responsive manner about fishing and hunting regulations. Additionally, the committee was invited by the Gender and Justice Commission to participate in the Crime Victims Services Work Study. aimed at better understanding available services. Routine updates on legislative activity impacting legal services and civil legal aid recipients were also a key focus throughout the year.

**RPC 1.8(e) Advocacy:** DSCo also dedicated efforts to revisiting proposed changes to the Rules of Professional Conduct (RPC) 1.8(e), which would allow attorneys to provide more direct support to low-income clients. Although the proposal submitted by the WSBA Committee for Professional Ethics was initially rejected by the Supreme Court, the committee is working on alternative approaches to address the Court's concerns.

#### **Future Plans and Focus:**

Looking ahead, DSCo will closely monitor the development of the Civil Legal Needs Study, which will be rolled out over the next few years. The findings from this study will be instrumental in guiding revisions to the State Plan, ensuring it addresses the most pressing civil legal needs across Washington. As always, DSCo will continue to serve as a vital forum where legal aid providers can collaborate, discuss emerging needs, and explore innovative solutions.

### Advancing Access Through Technology: The Role of the Technology Committee

The Technology Committee plays a crucial role as the Access to Justice Board's bridge to various court technology groups and organizations, such as the Superior Court User Work Group, the Courts of Limited Jurisdiction User Work Group, the Judicial Information Systems Committee (JISC), JISC's Data Dissemination Committee, and the Practice of Law Board.

In addition to these connections, the Technology Committee functions as an unofficial clearinghouse for technology-related issues in the justice system. It serves as a forum where stakeholders can:

- Identify Emerging Issues: Spot new challenges and opportunities as they arise.
- Exchange Information: Share knowledge and updates across the network.
- Leverage Collective Expertise: Assess the potential impacts of these emerging issues and identify the best institutions to alert.

• Collaborate on Advocacy: Work together on efforts to influence policy and promote positive change.

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Over the past year, the Technology Committee has taken on several key initiatives that reflect its commitment to enhancing access to justice through technology. Some highlights include:

 Improving Pro Se Resources: The Committee has been closely monitoring the Administrative Office of the Court's (AOC) development of a new program that uses an interview format to help self-represented parties automatically fill out and complete pleadings. The Technology Committee is advocating for coordination between this new AOC program and the established resources available through Washington Law Help, ensuring that users can benefit from both systems.

**Collaborating on Equity** and Justice Initiatives: The Committee welcomed the AOC's Equity and Justice team and offered valuable insights into how technology can be used as a tool, rather than a barrier. to address the unique needs and challenges of accessing the courts. The Committee has also participated in evaluating the feasibility of the American Bar Association's "Free Legal Answers" platform for Washington. The platform is a question-and-answer resource for legal information that aims to make legal assistance more accessible.



 Updating Electronic Signature Standards: The Committee has also contributed to updating General Rule 30 (GR 30), which governs the use of electronic signatures in court documents. Their focus has been on ensuring that all parties can access the benefits of electronic signatures, especially those who may face barriers such as the high cost of notarygrade software, limited internet access, or reliance on mobile phones as their primary device.

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Applying Technology
Principles: The Technology
Committee continues to
advocate for the application
of the Technology Principles,
which were adopted by
the court in 2020. These
principles ensure that any
new technologies and court
procedures enhance, rather
than hinder, access to justice.
The Committee works to ensure
that as the justice system
evolves, it remains equitable
and accessible for all.

Through its diverse and ongoing efforts, the Technology Committee is helping to ensure that technology in the justice system not only keeps pace with innovation but does so in a way that promotes fairness, accessibility, and equity for everyone.

### The Role of the ATJ Rules Committee in Shaping Court Regulations and Remote Access

The Board actively monitors and evaluates current and proposed laws, rules, and regulations that may impact access to the civil legal system. This essential work begins with the Rules Committee, which plays a key role in reviewing regulations and recommending actions for the Board's consideration. Whether it's responding to new rule proposals or initiating discussions about policydriven changes, the Committee ensures an access to justice lens is applied.

Comprised of members from the civil legal aid community, government, the judiciary, and private practice, the Committee draws on a broad range of

**RULES** 

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expertise. Their input is sought by various care-holders, including the Court, the Washington State Bar Association, and civil legal aid advocates. They carefully examine each proposed rule issued by the Court and frequently offer insights to those within the civil legal aid system who are seeking to introduce or modify rules.

In 2024, the Committee's primary focus was on evaluating the proposed rules on remote access to the courts. This included proposed updates to CR 30, CR 39, CRLJ 38, and the introduction of GR 41. The Committee and the Board worked together to review these rules thoroughly. Through participation in the Board for Judicial Administration Remote Proceedings Work Group and the formal comment process, they contributed valuable feedback. The Board remains committed to ensuring that remote proceedings enhance access to justice for all.



# EQUAL JUSTICE COALITION

## Equal Justice Coalition Year in Review

The Equal Justice Coalition (EJC) is a committee of the ATJ Board that is managed and funded by LFW. Its purpose is to advocate for public funding for civil legal aid. Staffed by the Legal Foundation of Washington's Communications and Advocacy Director, the EJC works with contract lobbyists as well as elected officials, Alliance for Equal Justice partners, and stakeholders.

#### **State Funding**

This year, the Equal Justice Coalition was focused on preparing for the 2025 legislative session. The EJC continued to collaborate with the Office of Civil Legal Aid as OCLA prepared its 2025-27 biennial budget. Part of that collaboration included gathering feedback from EJC members and hosting a listening session between EJC members and the new OCLA Director in March.

#### **Federal Funding**

At the beginning of April, the Equal Justice Coalition took a trip to Washington D.C. for the annual ABA Lobby Days event. This year's group of advocates included, LFW Board of Trustees members, Sean Davis and Bill Pickett, EJC Chair, Kara Masters, Yakima County Superior Court Judge Sonia Rodriguez-True, Spokane County Public Defender, Francis Adewale, LFW Executive Director, Caitlin Davis, EJC Director, Alexandra Deas, and then-Northwest Justice Project Executive Director, César Torres.

The EJC had an eventful trip, meeting with all 12 offices of WA's Members of Congress, including meetings with their staff members and meetings with Senator Maria Cantwell and Senator Patty Murray. The purpose of the trip was to solidify and gain support to increase funding for the Legal Services Corporation (LSC).



EJC delegation to Washington, D.C.

The mission of the Statewide Pro Bono Council (PBC) is to further access to justice by supporting and advocating on behalf of the Volunteer Lawyer Programs (VLPs) in Washington State.

Over the last year, in addition to regular meetings and activities, PBC was lucky enough to gather in-person around the Goldmark Lunch and the Access to Justice Conference to create an important space for mutual support and connection building.

## Improvements to Client Intake and Accessibility

Pro Bono Council members began implementing online client intake systems this year in a rollout that will take several years to fully carry out. The new online client intake process, which will be fully integrated into our case management systems, will save hours of administrative time every day, open new avenues for clients to access services (often in multiple languages), and allow clients to record their demographic information in their own words to give us a more accurate picture of who we are serving.

#### Pro Bono Council Reopens Disaster Legal Assistance Line

In partnership with FEMA, Spokane VLP, Northwest Justice Project, and the American Bar Association, the Pro Bono Council once again

# Pro Bono

opened the phone lines to connect those effected by disasters with related legal services. This time, assistance was provided to survivors of Spokane area wildfires. Legal help primarily focused on FEMA benefit appeals and housing instability issues resulting from the loss of a home. As this was our second time activating the disaster phone line, it went smoothly as a result of the many lessons learned from last time and we can now reliably and quickly launch this system to assist our statewide delivery system.

#### **Recognition for Good Work Done!**

Pro Bono Council Members and their staff received numerous awards and recognition over the last year. While formal recognition represents only a small fraction of the work of VLPs, awards from our communities are truly gratifying.



Benton-Franklin Legal Aid staff and board. LLLT Mark VanWeber, Attorney Quinn Bell, Housing Manager Victor Barajas, Board member Claudia Lux, Attorney Don Schirm and Executive Director Barb Otte-Potter.



Pro Bono Council and Dementia Legal Planning Staff at BMAC for a legal planning clinic.

#### Awards received this year include:

- Clallam-Jefferson County Pro Bono Lawyers was awarded the Access to Justice Board's "Promoter of Justice Award"
- Tacomaprobono's Andrea Saunders of the Family Safety Team was awarded the "Public Service Award" by the Tacoma-Pierce County Bar Association for her commitment to increasing access to justice
- ELAP received the WA Women Lawyers' "Special Contribution to the Judiciary Award"
- Interns Raphi Crenshaw, Aubreianna Harpst, Karen Jimenez, Heather Maltby received the "Sharkey" award for their work at Tacomaprobono

# Pro Bono

- Quinn Dalan, Executive Director of Central WA Legal Aid was awarded the WSBA Family Law Section's "Professional of the Year"
- Esmerelda Mora won the Central WA Hispanic Chamber of Commerce Estrella Award (public services category) for her work with Central WA Legal Aid
- Jessi Anderson and Ben Moody of Clark County Volunteer Lawyers Program were recognized as "Accomplished and Under 40" by Vancouver Business Journal
- Clark County Volunteer Lawyers Program Executive Director Elizabeth Fitzgearld received the "Access to Justice Leadership Award"



ELAP outreach table at a community resource fair.



#### Dementia Advanced Legal Planning

Pro Bono Council continued to host the statewide Dementia Legal Planning Program, funded by Department of Social and Health Services. In partnership with many PBC members and in no small part due to the great work of Dementia Legal Planning Program Coordinator Jill Miesner, we reached more than 700 older Washingtonians with information, resources, and direct legal planning services to help them prepare for the potential of life with dementia.

#### Service Numbers



hours of volunteer legal services provided





total clients provided with no cost legal services. 1,471 volunteers



volunteers engaged worldwide

#### 448,753 hours



total hours of legal services provided (including staff and contract attorneys)



Clallam-Jefferson County Pro Bono Lawyers Staff and Board

# Leadership

#### 2023-2024 ATJ Board Members

Esperanza Borboa, Chair Citlalli Briseño Michael Chin Brynn Felix Hon. David S. Keenan Nicholas Larson

Terry J. Price Mercedes Riggs

Vanna Sing

Yonas Seifu

#### **Community Advisory Panel Members**

Jordan Chaney

Carol Caliyah Mitchell

Marissa Perez

#### Staff

Diana Singleton WSBA Chief Equity and Justice Officer Bonnie M. Sterken WSBA Equity and Justice Lead

Duaa-Rahemaah Hunter

#### Acknowledgements

The Access to Justice Board would not be able to accomplish its work without the dedication and support of its many committee volunteers. The Board is grateful to the support and guidance of its standing committees over the past year.

#### **Committees and Chairs**

Delivery System Committee: Michael Terasaki and Esperanza Borboa

Equal Justice Coalition: Kara Masters

Pro Bono Council: Eloise Barshes and Elizabeth Fitzgearld

Rules Committee: Hon. David Keenan and Chris Durban

Technology Committee: Brynn Felix and Stephen Seely

